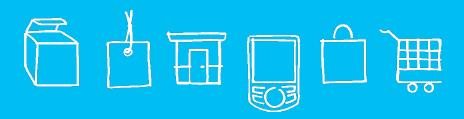


apn presentation to Hershey

S'mores Concepts

Assignment & approach

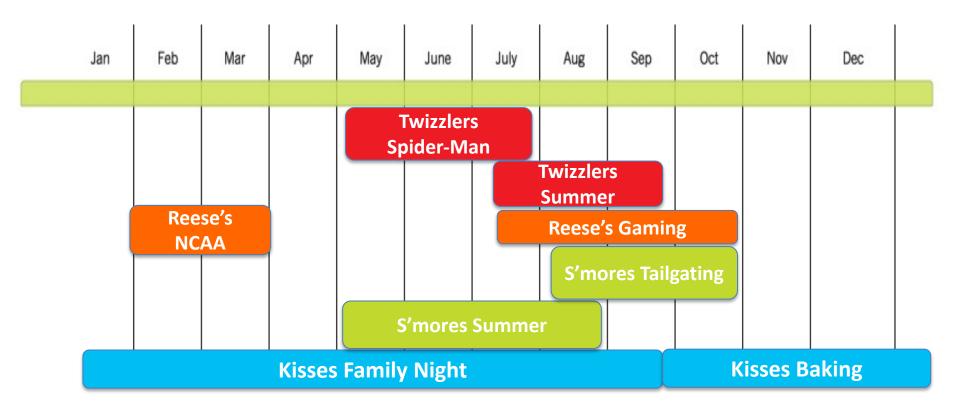


Develop promotional concepts for Hershey S'mores during 2 platform periods: Summer and Fall Tailgating

- Drive merchandising for entire Summer window and leverage Tailgating to extend the season.
 - Develop creative concepts to drive S'mores retail merchandising and sell-through for the summer window (May-August, 2012).
 - Develop creative concepts to drive S'mores retail merchandising and sell-through for the Fall window- Tailgating season (August - October 2012).



2012 calendar



2012 calendar

Jan	Feb	Mar	Apr	May	June	July	Aug	Sep	Oct	Nov	Dec	
							S'mo	res Tailg	gating			
				S'mores Summer								

TPN Consumer Activation Process (CAP)

Clearly articulate the marketing challenge Step 1:

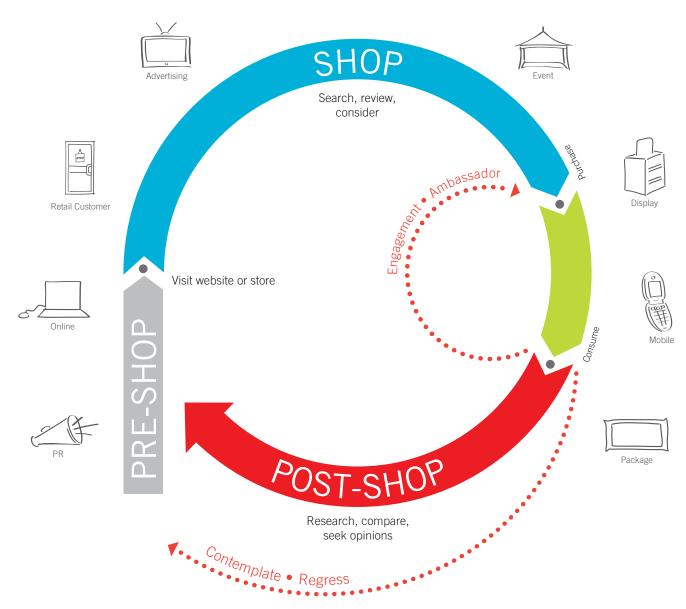
Reframe the marketing/communications objectives from the consumer perspective

Ensure a consumer call to action is imbued

Step 2: Identify key consumer Determine one key brand Determine key marketplace leverage point insight leverage point -- that is the key -- that is the key differentiating -- that is the key aspect of the motivational trigger for point for the brand marketing environment with the greatest potential to the consumer target -- articulated in consumer terms, impact marketing efforts. -- that will leverage the or key aspect about brand that emotional connection offers most fertile creative -- conduct an analysis of consumers purchase patterns, that spurs action. territory. product distribution path, and differences by channel.

Step 3: Converge consumer insight, brand and marketplace leverage points into an Activation Flash Point (AFP) which serves as a launch pad for creative thinking and tactical development

shopper spectrum



Meet the Hershey's family





Lisa, Eric, parents to Lindsey and Claire

- Lisa (44) and Eric (47) have two daughters, Claire (11) and Lindsey (14). They've been married for eighteen years, both work challenging careers.
- Lisa is a Hospital administrator with a flexible schedule that gives her room for some family time; Eric is a VP of sales for an IT staffing firm.
- They are always on-the-go, juggling work, traveling and kids' schedules sports practices, games and appointments.
- In their busy days, it's a struggle to find time where the whole family can connect.
- Lisa drives a Honda CRV and Eric drives a Jeep Cherokee.
- Lisa is the primary shopper for the household and she shops at mass and grocery stores. Although she prefers homecooked meals, they get take-out once a week for dinner.
- She feels its important to capture family memories and considers herself "quite the shutterbug." In her free time she scrapbooks.
- Summer Consumer Insight: Moments of simple happiness are hard to find, but I can create more of them with S'mores and Hershey's chocolate makes it a S'more.

A Day in the Life of Lisa

9:05AM: Catches up with her co-worker as they recap this past weekend's BBQ



2:05PM Heads to Wal-Mart to pick-up supplies for this weekend's fundraiser; Remembers to pick-up pictures she uploaded from the BBQ.





see who RSVP'd to help her with the community block party next month

3:15PM Once home, she checks email to

4:45PM: Remembers to watch her soap opera that she has on the DVR



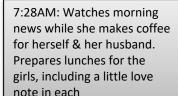


5:30PM: Starts preparing dinner for the grill - it's a special occasion – a sunny day!

7:05PM: Group TV watching while the kids do homework



7:45AM: On the way to work, listens to her favorite country station as they talk about this week's game

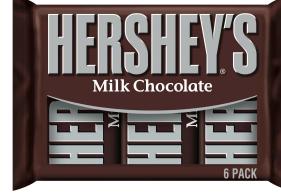




9:30PM: Once the kids are in bed, time to re-group with her husband and plan the family reunion

What the Hershey's brand means



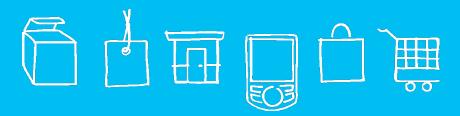


Hershey and S'mores

- Positioning: The brand of chocolate that brings moments of simple happiness.
- It's THE original chocolate bar that warms me up with genuine Hershey's taste and is an integral part of my ongoing traditions/rituals with family and friends.
- **Personality**: Genuine, friendly, light-hearted, reliable, approachable
- **Brand Promise**: Genuine chocolate. Genuine happiness. Anytime. Anywhere.
- **Insights: Connect with something familiar, genuine and happy**



What's happening in the marketplace



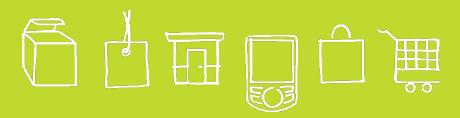
Marketplace



- Get out of the aisle to increase visibility with consumers to win.
- Insight: Help me to help myself—I'm so busy with the trappings of summer I might forget to bring it home.



S'mores Summer



Where are we going? Summer

	From	То
Consumer	Looking for ways to share special moments of simple happiness with my family/friends	S'mores with Hershey chocolate provide me with more of those hard to find moments of simple happiness.
Brand	Any chocolate bar is fine for a S'more	Only Hershey's Chocolate makes a real S'more
Marketplace	Out of sight, out of mind	When I see it, I have to have it

How do we get there? Summer

Consumer:

Moments of simple happiness are hard to find, but I can create more of them with S'mores

Brand:

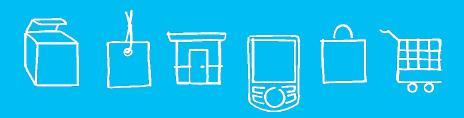
Connect with something familiar, genuine and happy

Marketplace:

Help me to help myself – I'm so busy I might forget to bring it home

Three ingredients form the foundation for turning a moment into an event and an event into a tradition

S'mores Summer



Concept 1

Summer is here, but lazy days they are not. Stacked schedules put you in the drivers seat, longing for simple carefree activities in the family's down time. In a few easy steps, S'mores provides the quick and delicious solution that bring a smile and a little messy fun to everyone's face.

Get in Step with Summer

"Get in Step with Summer" provides a fun and lighthearted illustration of the carefree nature of summer while reinforcing the easy 1,2,3 steps of creating a S'mores

Get in Step with Summer

S'mores and Lisa offer fun and spontaneous solutions



Mobile: Opt-in text alerts with easy summer activities



Customer





Online: Post pictures and videos online of easy summer activities





Display: Highlight the ease of S'mores making with partner products







PR: Gather on famous steps in your town for a S'mores making event

Concept 2

Open windows, closed electronics and music filling the air bring harmony to the new season. Family and friends are syncing summer with laughter, smiles and S'mores. Like summer activities, S'mores offers a harmony of flavor in crunch, sweetness and richness that brings peace to everyone no matter what the occasion. Once the S'mores come out everything is as it should be.

S'mores Summer Harmony

Mom knows that chaos can easily take over summer. "S'mores Summer Harmony" offers S'mores as a synchronized activity that brings an inviting peace to the summer. This concept also gives a nod to a music tie in.

S'mores Summer Harmony

S'mores and Lisa provide a synergy to summer













Display: A "harmony" of branded S'mores products (i.e., Kraft, Jet-Puffed)





Concept 3

When it comes to enjoying outdoor summer fun, it's not about who can build the best fire. It's about who can build the best stories. S'mores, plus all the best ingredients, ignites a gathering of your favorite people and sparks a lifetime of memories.

Create a Spark with S'mores

This concept acknowledges everyone makes a S'mores in a different way and highlights the storytelling of the S'mores making process. We want to convey that S'mores provides the products, but the customer provides the story.

Create a Spark with S'mores

S'mores and Lisa make lasting memories together





Customer: Retail publications hold contest for reader to submit their best story around S'mores





S'mores making stories of consumers (and possibly celebrity)





Display: Co-display with grilling items or placement in seasonal aisle







Concept 4

When it comes down to it, summer is about good times and, more importantly, bragging rights. The stories tell a tale, but the desserts delivered throughout are the real benchmark of a memorable moments. When S'mores fill your summer, nothing else stacks up.

Stack Up Summer

"Stack Up Summer" encourages consumers to create a top notch summer by providing the perfect S'mores occasion and dessert for unbeatable memories.

Stack Up Summer

S'mores and Lisa take summer fun to the next level



Mobile: Stackable S'mores game









Prizing: Win a stack of summertime prizes (i.e. cash)



Event: Retailers host a head-to-head S'mores making competition with local participants











Online: Challenge consumers to show how their summer stacks up



Concept 5

There are certain symbols throughout the year that indicate the season to come. When it comes to summer, S'mores takes the prize for the sweetest kick off. Hershey's makes S'mores, S'mores makes summer and you make it special.

S'mores Makes Summer

This concept elevates S'mores as the symbol of summer. It also serves as a reminder for Mom to grab S'mores ingredients to welcome the summer and enjoy them all season long.

S'mores Makes Summer

S'mores and Lisa both know when it's time to kick off summer





POS: S'mores display to announce that summer has started



Online: Email a S'mores e-card kicking off summer





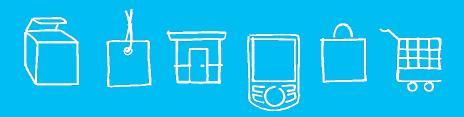
Display: Take one of how S'mores fits in with your season's events



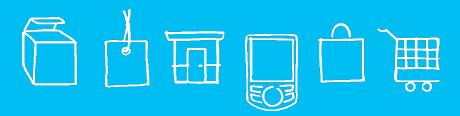




Extending the season



Meet the Hershey's millennial family



Jenna and Frank

- Jenna and Frank are in their late 20's
- Frank is a salesman for a local company and Jenna is a high school teacher
- They work hard for their money and value their friends, neighborhood and community
- They throw frequent cookouts in their backyard since it's an inexpensive way to gather with friends
- They are both wired, carrying Android enabled phones and use mobile and the web as everyday tools. They text each other throughout the day and love to take pics to send to friends and family or to upload on Facebook.
- Jenna drives a used Jetta and Frank a Ford Taurus a company car
- Jenna is the primary shopper and she shops multiple channels, including c-store
 - Competitive S'mores basket: Private label
- Tailgating Consumer Insight: I'm proud to honor my tailgating traditions with friends and family.



A Day in the Life of Jenna

1:30PM: Meets up with her girlfriends for a quick lunch at Subway



2:05PM: Checks email and browses her sister's baby photos on Facebook



9:05AM: Catches up with a co-worker about her weekend and discusses the latest celebrity gossip she read on PerezHilton.com

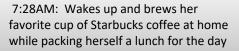


4:45PM: Can't wait to pick up the latest issues of Glamour & Us Weekly to catch up on the latest trends for the new season!



8:15 AM: Listens to her favorite Top 40 station on the radio in the car on her way to work

6:02PM: So glad we bought dinner onthe-go tonight, Thursdays are always rough at work!







9:00PM: Beats Frank at Wii



7:05PM: Researches online which vitamin supplements to strengthen her immune system so she doesn't get sick!

What the Hershey's brand means





Hershey and S'mores

- **Positioning:** The brand of chocolate that brings moments of simple happiness.
- THE original chocolate bar that warms me up with genuine Hershey's taste and is an integral part of my ongoing traditions/rituals with family and friends.
- **Personality**: Genuine, friendly, light-hearted, reliable, approachable
- **Brand Promise**: Genuine chocolate. Genuine happiness. Anytime. Anywhere.
- Insights: A tailgating grill's best friend



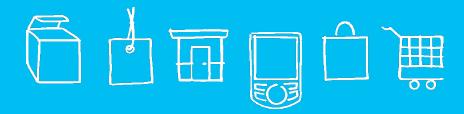
Marketplace



- Get out of the aisle to increase visibility with consumers to win. Football season means plenty of reasons to party and retailers like to promote that they are "your football party headquarters."
- **Insight:** Remind me what my tailgate party is missing.



Our creative destination – S'mores Tailgating



Where are we going? **Tailgating**

	From	То
Consumer	Looking forward to the game	Looking forward to making a memorable tailgate party
Brand	Bringing a sweet treat	Serving a dessert that becomes a ritual
Marketplace	Picking up basic tailgating supplies	Making certain you have everything for a memorable tailgate party

How do we get there? **Tailgating**

Consumer:

I'm proud to honor my tailgating traditions with friends and family

Brand:

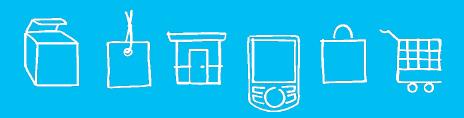
A tailgating grill's best friend

Marketplace:

Remind me what my tailgate party is missing

Take pride and upgrade your tailgate party traditions by remembering to bring the S'mores

S'mores Tailgating



The smiles, the laughter and the cheers of competitive fun can only mean one thing – S'mores are about the take the field. As the official dessert of tailgating, the delicious pileup of crunchy and gooey will sideline any snack to create a win-win for everyone. From the opening drive to the after party, S'mores brings an authenticity and happiness to every team's tradition.

Score a Tailgate Win

"Score a Tailgate Win" reinforces the friendly competition of tailgating and brings S'mores to the forefront as the dessert addition that will take you to the top.

Score a Tailgate Win

S'mores and Jenna give her tailgate an extra advantage.





Partnership: Coleman brings the best gear to the tailgate









Offer: Shoppers get a rally or pennant with purchase to add pride to the tailgate





It starts with a huddle of the sweetest team, a few inspiring sparks and America's most loved chocolate to fire up the ultimate happiness. Every group has their own game time tradition and S'mores adds to the spirit of game day with a rally of gooey fun.

Get Fired Up with S'mores

This concept gives meaningful memories to the tailgating occasion by extending the event beyond the amateur college experience. S'mores offers a fun activity to round out the day's events.

Get Fired Up with S'mores

S'mores and Jenna give more meaning to a cherished tradition.



Mobile: Countdown app alerts tailgater to game time with products, activities and planning suggestions



Partnership: Kingsford products fire up the home team









Display: Take one grilling tips and suggestions and co-display with grilling items







Two pips, four pips, six pips, a dozen! Everyone has a S'mores making strategy, but if you want the true taste leave it to the pros to show how it's done. S'mores is the official dessert of tailgating and Hershey's is bringing out a league of S'mores coaches that represent their own winning flavor strategy.

S'mores Play by Play

"S'mores Play by Play" focuses on the eating occasion and how every fan of S'mores makes and eats theirs in a way that's completely unique to their fanaticism.

S'mores Play by Play

S'mores and Jenna coach their tailgate to victory



Mobile: Text tailgating questions/dilemma to S'mores







As a coach you assign "positions" to your tailgaters and tell them what to bring





Display: Multimanufacturer playbook of tailgating tips, discounts and recipes





Football season has arrived and the time-honored traditions of spirited gatherings are upon us. Regardless of the tailgating destination, home is where the friends and family are. Bring the roster of S'mores ingredients to your tailgate and be prepared to put one in the win column.

S'mores Come Home

"S'mores Come Home" brings the tailgating occasion from the lot to the house for a spirited time close at hand.

S'mores Come Home

S'mores and Jenna bring tradition to the home



Mobile: Create a calendar alert like a "dinner bell" to remind everyone to come home for the tailgate











Display: Take one of tailgating ideas for every day of the week



mid-week tailgating to extend the event outside of game day





The chips, beverages and burgers are waiting in the wings, but what about taking the party to a winning victory? S'mores, the official dessert of tailgating, are ready a pile up of sweet entertainment that will bring everyone to their feet.

Get a S'mores Game Plan

"Get a S'mores Game Plan" suggests that S'mores are the essential players to completing a great tailgate.

Get a S'mores Game Plan

S'mores and Jenna team up with friends for a great group effort



Mobile: Downloadable tailgating list that attendees check off and share











Display: Take one calendar to plan tailgating







PR: Stunt - host a S'mores team challenge to see who is the fastest at creating a tailgate

Recap

Summer

- Get in Step with Summer (simplicity)
- S'mores Summer Harmony (synchronicity)
- Create a Spark with S'mores (personalization)
- Stack Up Summer (pride)
- S'mores Makes Summer (symbolic)

Tailgating

- Score a Tailgate Win (competition)
- Get Fired Up with S'mores (amplified)
- S'mores Play by Play (customization)
- S'mores Come Home (accessible)
- Get a S'mores Game Plan (preparedness)



Thank You!

